



**NOTTINGHAM CITY COUNCIL**  
**EXECUTIVE BOARD**

**Date:** Tuesday 20 October 2015

**Time:** 2.00 pm

**Place:** Ground Floor Committee Room - Loxley House, Station Street, Nottingham,  
NG2 3NG

**Councillors are requested to attend the above meeting to transact the following business**

**Corporate Director for Resilience**

**Governance Officer:** Laura Wilson **Direct Dial:** 0115 8764301

**AGENDA**

**Pages**

- |          |   |         |
|----------|---|---------|
| <b>1</b> | <b>APOLOGIES FOR ABSENCE</b>  |         |
| <b>2</b> | <b>DECLARATIONS OF INTERESTS</b>  |         |
| <b>3</b> | <b>MINUTES</b><br>Last meeting held on 22 September 2015 (for confirmation)   | 3 - 8   |
| <b>4</b> | <b>COUNCIL PLAN 2015-19</b><br>Report of the Leader/Portfolio Holder for Strategic Regeneration and Development   | 9 - 48  |
| <b>5</b> | <b>INTERMEDIATE BODY STATUS FOR EUROPEAN STRUCTURAL AND INVESTMENT FUNDS SUSTAINABLE URBAN DEVELOPMENT PROGRAMME - KEY DECISION</b><br>Report of the Leader/Portfolio Holder for Strategic Regeneration and Development | 49 - 54 |
| <b>6</b> | <b>NEW BUILD TENDER AWARDS FOR SITES IN THE BUILDING A BETTER NOTTINGHAM COUNCIL HOUSE PROGRAMME - KEY DECISION</b><br>Report of the Portfolio Holder for Planning and Housing  | 55 - 62 |

**7 EXCLUSION OF THE PUBLIC**

To consider excluding the public from the meeting during consideration of the remaining item(s) in accordance with Section 100A(4) of the Local Government Act 1972 on the basis that, having regard to all the circumstances, the public interest in maintaining the exemption outweighs in the public interest in disclosing the information

**8 BLUEPRINT JOINT VENTURE - KEY DECISION**

63 - 84

Report of the Deputy Leader/Portfolio Holder for Resources and Neighbourhood Regeneration

ALL ITEMS LISTED 'UNDER EXCLUSION OF THE PUBLIC' WILL BE HEARD IN PRIVATE FOR THE REASONS LISTED IN THE AGENDA PAPERS. THEY HAVE BEEN INCLUDED ON THE AGENDA AS NO REPRESENTATIONS AGAINST HEARING THE ITEMS IN PRIVATE WERE RECEIVED

IF YOU NEED ANY ADVICE ON DECLARING AN INTEREST IN ANY ITEM ON THE AGENDA, PLEASE CONTACT THE GOVERNANCE OFFICER SHOWN ABOVE, IF POSSIBLE BEFORE THE DAY OF THE MEETING

CITIZENS ATTENDING MEETINGS ARE ASKED TO ARRIVE AT LEAST 15 MINUTES BEFORE THE START OF THE MEETING TO BE ISSUED WITH VISITOR BADGES

CITIZENS ARE ADVISED THAT THIS MEETING MAY BE RECORDED BY MEMBERS OF THE PUBLIC. ANY RECORDING OR REPORTING ON THIS MEETING SHOULD TAKE PLACE IN ACCORDANCE WITH THE COUNCIL'S POLICY ON RECORDING AND REPORTING ON PUBLIC MEETINGS, WHICH IS AVAILABLE AT [WWW.NOTTINGHAMCITY.GOV.UK](http://WWW.NOTTINGHAMCITY.GOV.UK). INDIVIDUALS INTENDING TO RECORD THE MEETING ARE ASKED TO NOTIFY THE GOVERNANCE OFFICER SHOWN ABOVE IN ADVANCE.

**NOTTINGHAM CITY COUNCIL**

**EXECUTIVE BOARD**

**MINUTES of the meeting held at Loxley House on 22 September 2015 from 2.01 pm - 2.19 pm**

**Membership**

Present

Councillor Graham Chapman (Vice Chair)  
Councillor Alan Clark  
Councillor Jon Collins (Chair)  
Councillor Nicola Heaton  
Councillor David Mellen  
Councillor Jane Urquhart  
Councillor Sam Webster

Absent

Councillor Nick McDonald  
Councillor Alex Norris  
Councillor Dave Trimble

**Colleagues, partners and others in attendance:**

Sue Flack	- Director of Planning and Transport
Chris Henning	- Director of Economic Development
Alison Michalska	- Corporate Director for Children and Adults
Nathan Oswin	- Political Assistant to the Labour Group
Keri Usherwood	- Marketing and Communications Manager
Andy Vaughan	- Corporate Director for Commercial and Operations
Geoff Walker	- Director of Strategic Finance
Laura Wilson	- Governance Officer

**Call-in**

Unless stated otherwise, all decisions are subject to call-in and cannot be implemented until Friday 2 October 2015.

**26 APOLOGIES FOR ABSENCE**

Councillor Nick McDonald – other Council business  
Councillor Dave Trimble – leave

David Bishop  
Ian Curryer

**27 DECLARATIONS OF INTERESTS**

None

**28 MINUTES**

The Board confirmed the minutes of the meeting held on 21 July 2015 as a correct record and they were signed by the Chair.

**29 REVIEW OF 2015/16 REVENUE AND CAPITAL BUDGETS AT 30 JUNE 2015 (QUARTER 1)**

The Board considered the Deputy Leader/Portfolio Holder for Resources and Neighbourhood Regeneration's report providing an up to date assessment of the Council's current and forecast yearend financial position for the General Fund revenue account, Capital Programme and Housing Revenue Account (HRA), based on activity to the end of June 2015.

**RESOLVED to**

- (1) note:**
  - (a) the overall current (medium case) forecast net overspend of £1.650 million, as set out in paragraph 2.2 and Appendix A of the report;**
  - (b) the management action being taken to control the identified cost pressures across services, as set out on Appendix B of the report;**
  - (c) the progress on the implementation of cost reductions and pressures, as set out in paragraph 2.5 of the report;**
  - (d) the forecast working balance of £3.951million on the HRA, as set out in paragraph 2.7 of the report;**
  - (e) the forecast position on the Capital Programme, as set out in paragraph 2.9 of the report;**
  - (f) the Capital Programme projections at Quarter 1, as set out in paragraph 2.9 of the report;**
  - (g) the additions to the Capital Programme listed in Appendix E of the report;**
  - (h) the variations to the Capital Programme listed in Appendix F of the report;**
  - (i) the refreshed Capital Programme, including schemes in development, as set out in paragraph 2.9 (tables 7, 8 and 9) of the report;**
- (2) approve the movements of resources, as set out in paragraph 2.6 and Appendix D of the report;**
- (3) note and endorse the allocations from the corporate contingency, as set out in paragraph 2.4 of the report.**

Reasons for decisions

To enable formal monitoring of progress against the 2015/16 budget and the impact of actual and planned management action.

The approval of virements of budgets is required by corporate financial procedures.

Other options considered

No other options were considered as the Council is required to ensure that expenditure and income are kept within approved budget levels.

### **30 RIGHTS OF WAY IMPROVEMENT PLAN - KEY DECISION**

The Board considered the Portfolio Holder for Jobs, Growth and Transport's report proposing the review and renewal of the Rights of Way Improvement Plan to deliver improvements to the rights of way network which support sustainable transport options, the local economy, encourage healthy lifestyles, and improve citizens' health and wellbeing.

#### **RESOLVED to**

- (1) review the Nottingham Rights of Way Improvement Plan (ROWIP1) adopted in 2007 against the matters identified in paragraph 5.1.2 of the report;**
- (2) amend ROWIP1 by adopting Nottingham's second Rights of Way Improvement Plan (ROWIP2), as set out in the adoption draft attached to the report.**

#### Reasons for decisions

The adoption and publication of ROWIP1 in 2007 was in compliance with the Council's statutory duty under section 60 of the Countryside and Rights of Way Act 2000. The Council decided that the plan would be valid for 5 years to coincide with the first Local Transport Plan. There has been a number of changes to the Local Transport Plan to help deliver a sustainable integrated transport system across Nottingham so it is appropriate for ROWIP1 to be reviewed and amended to align it to the new objectives.

#### Other options considered

Retaining ROWIP1 in its current format was rejected because the consultation responses prove that it is out of date, and the changes to the Council's transport objectives also mean that it is obsolete.

### **31 LOAN TO NOTTINGHAMSHIRE COUNTY CRICKET CLUB - KEY DECISION**

The Board considered the Deputy Leader/Portfolio Holder for Resources and Neighbourhood Regeneration's report setting out a request from Nottinghamshire County Cricket Club (NCCC) for a further loan of £8.1 million from Nottinghamshire County Council, Nottingham City Council, and Rushcliffe Borough Council to make ground improvements.

#### **RESOLVED to**

- (1) approve a secured loan of £2.7 million, repayable over 20 years, with an interest rate set at the prevailing Public Works Loans Board rate at the time the agreement is set, plus 2%;**

- (2) delegate authority to the Strategic Director of Finance, in consultation with the Legal Services Manager, to agree the final repayment schedule and legal agreement.**

Reasons for decisions

To enable NCCC to make ground improvements which will continue to attract events which contribute to the economy of the City.

Other options considered

Not progressing with the loan was rejected as it would mean that ground improvements couldn't be made.

Negotiating different payment terms or changes to the interest rate were rejected as the negotiations undertaken have confirmed that NCCC is comfortable with the loan terms.

### **32 RENEWABLE ENERGY FRAMEWORK - KEY DECISION**

The Board considered the Portfolio Holder for Energy and Sustainability's report outlining the requirements for Nottingham City Council to procure a Renewable Energy Framework to enable the delivery of renewable energy infrastructure, with a core focus on the Solar Photo Voltaic (PV) programme citywide. The framework consists of 5 lots - materials, supply and fit, specialist design, resource support, and scaffolding, and will replace the current Renewable Energy Framework which comes to an end in October 2015.

**RESOLVED to**

- (1) approve the procurement of a 4 year Solar PV framework for renewable energy, split into 5 lots, as detailed in paragraph 2.5 of the report;**
- (2) approve the awarding of the framework to the suppliers successful in completing the fully Official Journal of the European Union (OJEU) and Nottingham City Council compliant tendering process;**
- (3) delegate authority to award individual call-off contracts from the framework to the Strategic Director of Commercial and Neighbourhood Services, within appropriate approval limits set out in Financial Regulations.**

Reasons for decisions

The framework will enable the delivery of the Council's ongoing Solar PV programme up until 2020. It will also help reduce the dependency on fossil fuels, reduce carbon emissions and utility costs, contribute to energy security, save money on energy bills.

It is in line with the City's Energy Strategy to provide affordable heating, the Carbon Management Plan commitment to reduce carbon emissions by 31% by 2020, and the Council's priority of job creation and reducing energy bills.

It will also address the Council's commercialism agenda as it will be opened up for other local authorities to use for a fee.

Other options considered

Not delivering the Solar PV programme was rejected as it forms part of the Council's commercialism strategy.

Doing nothing was rejected as it would offer no contribution to the policy commitments or Energy Strategy.

**33 EXCLUSION OF THE PUBLIC**

**RESOLVED to exclude the public from the meeting during consideration of the remaining item in accordance with section 100a(4) of the Local Government Act 1972 on the basis that, having regard to all the circumstances, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.**

**34 NOTTINGHAM'S COMMERCIAL STRATEGY**

The Board considered the Deputy Leader/Portfolio Holder for Resources and Neighbourhood Regeneration's exempt report.

**RESOLVED to approve the recommendations in the report.**

Reasons for decisions

As detailed in the report.

Other options considered

As detailed in the report.

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<b>Subject:</b>	Nottingham City Council Plan 2015-19		
<b>Corporate Director(s)/ Director(s):</b>	Angela Probert, Strategic Director for Organisational Transformation		
<b>Portfolio Holder(s):</b>	Councillor Jon Collins, Leader/Portfolio Holder for Strategic Regeneration and Development		
<b>Report author and contact details:</b>	Richard Henderson, Head of Transformation <a href="mailto:richard.henderson@nottinghamcity.gov.uk">richard.henderson@nottinghamcity.gov.uk</a> 0115 8763443		
<b>Key Decision</b>	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	<b>Subject to call-in</b>
			<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
<b>Reasons:</b>	<input type="checkbox"/> Expenditure	<input type="checkbox"/> Income	<input type="checkbox"/> Savings of £1,000,000 or more taking account of the overall impact of the decision
			<input type="checkbox"/> Revenue <input type="checkbox"/> Capital
Significant impact on communities living or working in two or more wards in the City			<input type="checkbox"/> Yes <input type="checkbox"/> No
<b>Total value of the decision:</b> Nil			
<b>Wards affected:</b> All	<b>Date of consultation with Portfolio Holder(s):</b> Various		
<b>Relevant Council Plan Strategic Priority:</b>			
This report seeks to approve a new set of priorities/themes for the Council for 2015-19 which Constitutional Services will add to all of the Council's report templates following approval.			
<b>Summary of issues (including benefits to citizens/service users):</b>			
The Nottingham City Council Plan 2015-19 (the Council Plan) sets out the key priorities to be delivered by the Council over the four years of the current administration elected in May 2015.			
<b>Exempt information:</b>			
None			
<b>Recommendation(s):</b>			
1. To recommend that Full Council approves the Council Plan at its meeting on 9 November 2015.			
2. To approve the review/reporting timelines, detailed in paragraph 2.9-11 of the report, including the publication of information externally including the production of an annual performance report			

**1 REASONS FOR RECOMMENDATIONS**

1.1 The Council Plan will guide and steer the Council's services and approach to support the delivery of the key priorities for the City over the next four years to 2019.

**2 BACKGROUND**

2.1 The Council Plan comprises of a series of 165 key 'deliverables' to approved Council policies following adoption of the Labour Group's Manifesto 2015 as Council policy at Council on 13 July 2015.

2.2 In developing the Council Plan, relevant key strategic priorities contained in other plans, such as the Nottingham Plan, were also considered alongside those policies adopted by Council in July.

2.3 Each Portfolio Holder has been consulted on the deliverables in their area and discussions have taken place with Service Directors to agree the activities that will deliver them over the course of the next four years and how progress will be tracked.

- 2.4 The Council Plan deliverables are divided into 10 prioritised ‘themes’ which align with the 10 Executive portfolios as follows:
1. Strategic Regeneration and Development
  2. Schools
  3. Planning and Housing
  4. Community Services and Human Resources
  5. Energy, Sustainability and Customer
  6. Jobs, Growth and Transport
  7. Adults, Health and Community Sector
  8. Children, Early Intervention and Early Years
  9. Leisure and Culture
  10. Resources and Neighbourhood Regeneration
- 2.5 Each theme highlights:
- what the Council wants to achieve over the next four years (‘outcomes’);
  - the key things that the Council will do (‘key deliverables’);
  - the Council’s achievements between 2007 and 2015
- 2.6 The Council’s context for achieving the outcomes is changing, including funding reductions, and changes to the population of the City, which are outlined in the plan, as well as a clear statement on how the Council will continue develop its approach to equalities.
- 2.7 An accessible public facing version of the Council Plan has been designed in consultation with Communications and Marketing (see Appendix 1). This document will be published on the Council’s website as well as having a number of hard copies available at all Council sites such as libraries, joint service centres (JSCs), and other key access points for citizens.
- 2.8 A detailed action plan for all deliverables in the Council Plan has been drawn up with a series of measures and actions with which progress will be reported on a quarterly basis to both Corporate Leadership Team (CLT) and the Executive. Of the 165 deliverables, five are considered as key to the Council, with a further two to five considered as priorities within each theme (see Appendix 2).

### **Performance Reporting**

- 2.9 Progress against the Council Plan’s priorities will also be reported to citizens and stakeholders at least bi-annually via the Council’s website and through the Nottingham Arrow.
- 2.10 Its delivery plan will be reviewed on an annual basis to ensure it remains relevant, manageable and takes into consideration any changes that may have taken place in the intervening year.
- 2.11 To enable effective performance management, Portfolio Holders will receive progress reports on a quarterly basis, with initial reporting beginning in November 2015 (for the 2<sup>nd</sup> quarter of 15/16). Full performance reporting will commence in January 2016 (3<sup>rd</sup> quarter of 2015/16).

## **3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS**

- 3.1 No other options were considered, but a review of the performance management of the Council Plan 2012-15 informed the decisions and

improvements that have been part of the development of the Council Plan 2015-19.

#### **4 FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR MONEY/VAT)**

4.1 The priorities contained within the Council Plan will be reflected within the Medium Term Financial Plan (MTFP) and budget process for 2016/17 and beyond.

4.2 The Council Plan underpins the importance of effective use of resources and the need to prioritise those resources given the financial constraints the Council is operating within. All priorities and associated activity within the Council Plan will have resource implications.

#### **5 LEGAL AND PROCUREMENT COMMENTS (INCLUDING RISK MANAGEMENT ISSUES, AND INCLUDING LEGAL, CRIME AND DISORDER ACT AND PROCUREMENT IMPLICATIONS)**

5.1 The Council Plan 2015-19 is based on the policies approved by Council in July 2015. Legal advice should be sought in terms of the implementation of the deliverables proposed in the delivery plan, as appropriate.

#### **6 SOCIAL VALUE CONSIDERATIONS**

6.1 The Council Plan clearly demonstrates to citizens, partners and stakeholders what the City Council will be focussing on between now and March 2019 and its plans to deliver these objectives.

#### **7 REGARD TO THE NHS CONSTITUTION**

7.1 Not applicable.

#### **8 EQUALITY IMPACT ASSESSMENT (EIA)**

8.1 An EIA has been completed. Equalities is an integral part of the Council Plan and so contains details of how the Council's recently revised equalities objectives are aligned to the Council Plan's priorities to ensure resources are directed to where they are most needed.

#### **9 LIST OF BACKGROUND PAPERS RELIED UPON IN WRITING THIS REPORT (NOT INCLUDING PUBLISHED DOCUMENTS OR CONFIDENTIAL OR EXEMPT INFORMATION)**

9.1 None.

#### **10 PUBLISHED DOCUMENTS REFERRED TO IN THIS REPORT**

10.1 Council Plan 2012-15

10.2 Nottingham Plan to 2020

## 11 **OTHER COLLEAGUES WHO HAVE PROVIDED INPUT**

Lisa Ball, Strategic Planning & Performance Consultant  
Chris Common, Senior Corporate Performance Specialist  
Ken Lyon, Portfolio & Performance Manager

Nottingham City Council

# Council Plan

2015-2019





# Welcome to the City Council's Plan for 2015-2019

In this plan we set out Nottingham City Council's purpose and priorities for 2015-2019 with the aim of making us a Great City with citizens at the heart of everything we do. Our plan is about the future of our city for all who live, work and visit here.

Over the next four years, we are determined to create a city that is fair for everyone and where we all have an equal and positive chance to succeed. We will build on our achievements and continue to provide services that are based on and responsive to your needs.

Our aim is for Nottingham to be an internationally successful and prosperous city that offers its residents the means and opportunities to realise their potential. Nottingham will be a thriving sustainable city both economically and socially. We will continue to work with our partners and communities to ensure vulnerable citizens are supported to live independently and are safe from harm.

We will do this despite the significant financial challenges the Council continues to face. It is no secret that we face further cuts to our budget, but we have been successful at managing our finances in the past and we will continue to do so. The scale of our ambition is unchanged. We will have difficult decisions to make over the next four years but we will continue to have the best interests of Nottingham's citizens at heart and continue to invest in Nottingham's future.




**Jon Collins**  
Leader



**Ian Curryer**  
Chief Executive





## The City Council's Plan for 2015-19 is founded on five key objectives:

**1**

Ensuring every child in Nottingham is taught in a school judged good or outstanding by Ofsted

**2**

Build 2,500 new homes that Nottingham people can afford to rent or buy

**3**

Cut the number of victims of crime by a fifth and continue to reduce anti social behaviour

**4**

Tackle fuel poverty by setting up a not-for-profit energy company to sell energy at the lowest possible price to Nottingham people

**5**

Guarantee a job, training place or further education place for every 18 to 24 year old

# The challenge ahead

Over the past four years we have made savings totalling £123 million. Since 2010 the City Council will have faced a £150 million reduction in its overall budget. In 2015/16, we will face a £30m cut in the grant we get from Government to run our services with more significant cuts in funding expected over the next four years.

To manage this we will have to make difficult decisions. As Nottingham's citizens, we are here to serve you. To help us make these decisions we will listen to your views about what is important and how we can continue to make the savings required of us.

**£30million**  
cut in  
Government grant  
to the City Council  
in 2015/16

Over the last  
4 years we have  
made savings totalling  
**£123m**

Over the last four years  
inflationary, demographic  
and other budget pressures  
have meant the Council has  
had to find an extra...

**£73million**

The number  
of people  
aged over 65  
is projected  
to increase  
by

**3%**

by 2019

Currently, 24%  
of over 65s  
have one or  
more long term  
conditions



The number  
of children in  
care has  
increased by

**8.7%**

since 2012



By 2019 the  
number of  
pupils in our  
schools is  
expected to  
increase by  
4,500 or...





# A changing City

Not only will we see dramatic changes to Nottingham's skyline over the next four years but we will also continue to see changes to the city's demographics. How we provide our services will reflect these changes over time and how we use technology to deliver services will become increasingly important.

## Working Nottingham



63.2% of citizens are in employment

## Diverse Nottingham

Increasing numbers of citizens from diverse backgrounds, culture and heritage



## Learning Nottingham

The City's two universities have over 60,000 students between them. The University of Nottingham has the 2nd largest student body in England



## Young Nottingham

25% of the city's population is under 20, 2% above the national average



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## Growing Nottingham

Year 2019  
320,000



Year 2017  
317,000

Year 2015  
314,000





# Devolution and Nottingham

**WHAT WILL**

## DEVOLUTION

**IN NOTTINGHAM DO FOR ME?**

**WHAT IS DEVOLUTION?**

**TRANSFERRING POWERS FROM WHITEHALL TO WHERE YOU LIVE, GIVING YOU MORE SAY ON HOW YOUR MONEY IS SPENT**

**YOUR TAXES**  
95% goes straight to the government  
5% goes to the city

£ → Decisions made locally → £

£ → Conditions attached → £

£ → Decisions made in Whitehall → £

**ONLY AROUND 5% OF TAXES RAISED ARE DIRECTLY RETAINED BY YOUR CITY...**

**The City Council is working with other local authorities in Nottinghamshire and Derbyshire to secure a devolution deal.**

The purpose of devolution is the transfer of powers currently held by central Government down to a local area. That means greater freedom to take decisions locally without having to go back to Central Government for approval.

One important benefit is that taking control of the powers from Government will help deliver our Council Plan key objectives. For example, greater local control of housing and skills funding will enable Nottingham to deliver its commitments to build 2,500 new houses that Nottingham people can afford to rent or buy and to guarantee a job, training place or further education place for every 18-24 year old.

### So what could this mean for Nottingham?

#### Skills

- Control over the Work Programme
- Control of grants so we can deliver more apprenticeships
- Ability to decide the future of further education provision

#### Enterprise

- Ability to plan, decide and control budgets for business support
- Control over a multi million pound investment fund

#### Housing

- Decide where to build housing and other infrastructure according to need and resources
- Ability to build more social and affordable housing

#### Transport

- Early delivery of the eastern leg of the HS2 line from Birmingham to Leeds with the East Midlands hub at Toton
- Re-instatement of Midlands Mainline improvements
- Regulation of the regulation of bus services
- Implement an integrated 'oyster card' style public transport ticketing system

# An Equal Nottingham

## All citizens have the right to be treated fairly, with dignity and respect

Our equality objectives help us to focus on reducing inequality and advancing equality through the decisions that we make and through our policies and practices. These objectives are an integral part of the Council Plan and will help us to deliver our priorities:

- e Make sure that our workforce will reflect the citizens we serve**  
We will achieve this by, amongst other things, attracting people from the diverse talent pool that we have here in Nottingham through the 'Future Leaders Programme'
- e Create economic growth for the benefit of all communities**  
Our work to achieve this will include infrastructure improvements including transport and schools and the development of diverse business support schemes
- e Provide inclusive and accessible services for our citizens**  
We will achieve this by, for example, protecting from cuts services that support Nottingham's most vulnerable citizens
- e Lead the City in tackling discrimination and promoting equality**  
Our work to achieve this will include tackling fuel poverty, building lifetime homes and by developing better opportunities for children and young people with additional needs

Some notable achievements we have made to date have been:

- **Getting local people into sustainable employment through Nottingham Jobs Fund and Apprenticeship Hub**
- **Meeting the social care needs of citizens giving people choice and control in relation to how their care is delivered**
- **Improving access to services by further developing transport links and extending our tram network; developing our sports facilities like Harvey Hadden Sports Village to make them more inclusive; and by signing up to the British Sign Language Charter**

In the following themed sections you will find an **e** next to key things that we will do that specifically relate to an equalities issue.





# The City Council's core purpose

## Citizens at the heart of everything

The driving purpose of our organisation is to put citizens at the heart of everything we do. This is central to our priorities, decision making and service delivery.

We are ambitious for Nottingham and we are committed to transforming our Council to enable us to deliver our goals, enabling all citizens to have opportunities to succeed in education and employment while living in a safe, clean city with access to good housing and leisure facilities.

**We continue to strive to be a great organisation, despite the challenging environment and ever reducing support from Central Government we will focus on citizens by:**

- Making Nottingham a **Great City**, which is prosperous with opportunities for citizens
- Being a **Great Council**, working with partners to deliver on our promises to citizens
- Providing **Great Services**, which are value for money and where and when citizens need them
- Being an organisation with a **Great Workforce** that focus on citizens needs and requirements



**e is to put  
ing we do**

**The Council Plan will focus on  
10 key themes:**

- 1 Strategic Regeneration and Development**
- 2 Schools**
- 3 Planning and Housing**
- 4 Community Services**
- 5 Energy, Sustainability and Customer**
- 6 Jobs, Growth and Transport**
- 7 Adults, Health and Community Sector**
- 8 Children, Early Intervention and Early Years**
- 9 Leisure and Culture**
- 10 Resources and Neighbourhood Regeneration**



# Strategic Regeneration and Development



Portfolio Holder  
Councillor **Jon Collins** *Leader*



## What we want to achieve over the next 4 years:

- Continue to drive Nottingham as a leading retail and business city by delivering investment in our main shopping centres
- Maximise the city's potential by driving regeneration and improvements across the city

## The key things that we will do:

- Create a world class entrance to the south of the city centre by capitalising on the benefits of the tram and station interchange and Intu's plans to refurbish Broadmarsh
- Aim to develop a world class conference centre as part of the Ice Stadium complex and develop the Guildhall site to complement the Nottingham Trent University conferencing facilities and the Royal Concert Hall
- Start the development of the Island site
- Plan, encourage and develop the Waterside between Trent Bridge and Colwick Park for housing and other complementary uses

## Our track record so far...

### 2007-2011

- ▶ Re-developed Market Square opened in 2007 providing a prestigious venue for celebrations, culture and leisure events at the heart of the City ✓
- ▶ Connecting Eastside project completed ✓

### 2011-2015

- ▶ Major refurbishment of Nottingham station ✓
- ▶ Redevelopment of Sneinton Market Place ✓
- ▶ Regeneration of Robin Hood Chase, including the construction of independent living apartments ✓
- ▶ Ring road improvement scheme commenced ✓

# Schools




Portfolio Holder  
Councillor Sam Webster



## What we want to achieve over the next 4 years:

- Access to a good school close to home for every young person in Nottingham
- Enable children in the City to achieve their potential at school and in later life



## The key things that we will do:

- Ensure every child in Nottingham is taught in a school judged good or outstanding by Ofsted
- Increase the number of young people getting 5 or more A\*-C grades at GCSE including English and Maths to above the national average
- Guarantee a choice of places for every child at a local primary school
- Create more special school places for our children's additional needs 







## Our track record so far...

### 2007-2011

- ▶ Highest rate of improvement in GSCE results by any local authority 
- ▶ Improved the education facilities for Nottingham children by securing external funding, alongside our own resources, to rebuild or refurbish 14 Primary and Secondary schools 

### 2011-2015

- ▶ Improved attendance by reducing absence to 4.4% in City Primary Schools, down from 5% in 2011/12 and below the English average 
- ▶ 50% of children gained 5 or more good GCSEs in 2012, a third higher than in 2007 
- ▶ Continued to invest our schools by improving the buildings at a further 19 schools, taking the total investment to more than £250m 
- ▶ We also invested in a further 7 Primary Schools to increase the number of places available and to improve facilities 

# Planning and Housing



Portfolio Holder  
Councillor Jane Urquhart



## What we want to achieve over the next 4 years:

- Enable Nottingham residents to have access to a high standard of accommodation, whether renting or buying
- Respond to the increasing pressure on the housing market by building a substantial number of high quality, new affordable homes
- Plan, encourage and develop the Waterside between Trent Bridge and Colwick Park for housing use

## The key things that we will do:

- Build 2,500 new houses that Nottingham people can afford to rent or buy <sup>e</sup>
- Create a comprehensive city-wide licensing scheme for all private rented accommodation to drive up standards and protect tenants across the City
- Work with Housing Associations to improve the quality of their housing and repairs service and, if necessary, take on the management of rented properties needing improvement to their maintenance standards



## Our track record so far...

### 2007-2011

- ▶ Rolled out Decent Homes Programme to enable tenants to have secure and warm homes ✓
- ▶ New council houses completed at Dartmore Close, Camrose Close and Lillington Road ✓

### 2011-2015

- ▶ 3,990 new homes built between 2008 and 2013, offering more choice for residents ✓
- ▶ 100% of Council Houses achieve decent homes standard ✓
- ▶ Greater quality and safety in shared housing through the additional licencing scheme for Houses in Multiple Occupation ✓
- ▶ Demolition of eight high-rise housing blocks to be replaced by a mix of high quality affordable homes ✓



# Community Services




Portfolio Holder  
Councillor Nicola Heaton



## What we want to achieve over the next 4 years:

- Ensure Nottingham is a clean and safe place that people are proud to live in
- Work with the police and other partners to continue to drive down crime and anti-social behaviour (ASB)




## The key things that we will do:

- Cut the number of victims of crime by a fifth and continue to reduce ASB
- Work with citizens to keep Nottingham England's cleanest city
- Work with partners to reduce the number of repeat victims of hate crime by 20% and victims of domestic violence by 10% 




## Our track record so far...

### 2007-2011

- ▶ Reduction in crime by a third over the period 
- ▶ Waste recycling rates doubled since 2007 to 38% 
- ▶ Awarded Cleanest Big City in 2011 

### 2011-2015

- ▶ Recognised as Britain's Cleanest City in 2014 
- ▶ Continued to promote cleanliness in our neighbourhoods by protecting our free bulky waste service 
- ▶ Fulfilled promise to have 100 Community Protection Officers in post, promoting greater safety in the City 
- ▶ Residents' perception of ASB as a problem down from 24.5% to 11.2% 
- ▶ 16% reduction in crime since 2011 

# Energy, Sustainability and Customer



Portfolio Holder  
Councillor Alan Clark



## What we want to achieve over the next 4 years:

- Bring low cost energy to all through the creation of our own not-for-profit energy company
- Use smart metering and remote control technology to help keep energy bills down
- Make the Council the most customer friendly in the country with even more ways to interact with the council than ever before

## The key things that we will do:

- Tackle fuel poverty by setting up a not-for-profit energy company to sell energy at the lowest price to Nottingham people e
- Increase the number of households switching energy suppliers
- Increase the number of people using council services online and ensure that more services can be accessed through self-service



## Our track record so far...

### 2007-2011

- ▶ 3,000 solar panels installed during 2011
- ▶ Over 20,000 council houses received energy efficiency interventions as part of Decent Homes Scheme
- ▶ From 2008, the Council successfully obtained Government and energy company grants to insulate homes in those areas that are hardest hit by rising fuel prices for both owner occupiers or tenants

### 2011-2015

- ▶ Energy use in the City reduced by £35m compared to 2005
- ▶ Switch 'n' Save website launched in 2013
- ▶ Most energy self-sufficient city in the UK
- ▶ 21% reduction in carbon emissions since 2005
- ▶ Three high-rise blocks of flats in Sneinton were converted from electric heating to energy from burning waste
- ▶ Largest district heating system in the UK now making a profit ensuring that it will remain a sustainable alternative for delivering energy to citizens
- ▶ Government and energy company grants used for insulating 4000 homes that are hardest hit by rising fuel prices

# Jobs, Growth and Transport



Portfolio Holder  
Councillor Nick McDonald



## What we want to achieve over the next 4 years:

- See every person in Nottingham with the skills and ambition to find work and create jobs to give our working age citizens the incentives to seek work and be involved in training and self-improvement by themselves
- Attract international businesses whilst supporting and enhancing our reputation as a leading Science City
- Further develop Nottingham's public transport network, ensuring that citizens and visitors can get around the city as well as it being a reason for business to set up and trade effectively in our city

## The key things that we will do:

- Guarantee a job, training or further education place for every 18-24 year old **e**
- Deliver a state of the art new college at the heart of the city centre and develop a skills campus in the north of the city
- Use our influence to deliver a coordinated further education offer within the city that is judged good or outstanding by Ofsted
- Establish a local investment bank by 2017 to invest in the local economy
- Deliver the business support schemes that underpin the City's Growth and City Deal **e**
- Deliver a simple, integrated 'Oyster' style ticket for our public transport network
- Get 10% more people walking, cycling or taking public transport to work

## Our track record so far...

### 2007-2011

- ▶ By the end of 2011 the employment rate was 59%
- ▶ 2010 Winner of Transport Authority of the year
- ▶ Best rate among core cities for young people, not in education or employment

### 2011-2015

- ▶ Employment rate up to 63% at the end of 2014 and Jobs Seekers Allowance claimants down to pre-recession levels
- ▶ NET lines 2 and 3 to Clifton and Beeston developed improving access across the City and local area
- ▶ Local Growth Deal attracting £50m in funding for regeneration and infrastructure projects
- ▶ Funding for the city's Creative Quarter secured through Nottingham's City Deal worth £60m during 2012
- ▶ Popular events programme held in the Creative Quarter, including LightNight, Hockley Hustle and Nottinghamshire Pride attracts new visitors into the area

# Adults, Health & Community Sector



Portfolio Holder  
Councillor Alex Norris



## What we want to achieve over the next 4 years:

- Make life better for the 35,000 older persons in the city enabling choice and confidence in the care they receive and the way it is delivered, maintaining dignity, independence and control
- Be a city that enables healthy lifestyles, promotes wellbeing and supports community resilience
- To take the lead on improving working between our social care services and the NHS to ensure better care for our vulnerable residents

## The key things that we will do:

- Tailor care to individual needs through proper integration of the Council's social care services with those delivered by the NHS <sup>e</sup>
- Reduce teenage pregnancy by a further third
- Promote community resilience by backing the 'Looking After Each Other' campaign and other groups that tackle loneliness and promote self-help



## Our track record so far...

### 2007-2011

- ▶ Reduced smoking rates to 27.5% from 39% in 2008
- ▶ Supported the development of Lark Hill Retirement Village in Clifton which opened in 2009
- ▶ Began rolling out the personalisation programme to give citizens more choice and control over their care services
- ▶ A reduction of 42% in those engaged in harmful drinking, resulting in a 41% reduction in violence around restaurants, pubs and clubs at night

### 2011-2015

- ▶ Achieved our goal of halving teenage pregnancy
- ▶ Supported the development of care schemes that are dedicated to maintaining independence, dignity and personal choice for users
- ▶ 100% of eligible citizens now receiving their long term community social care support through personal budgets
- ▶ Established Community Care through Care Delivery Groups
- ▶ The proportion of people at risk of developing alcohol related health problems has halved

# Children, Early Intervention and Early Years



Portfolio Holder  
Councillor David Mellen



## What we want to achieve over the next 4 years:

- To give all Nottingham's children the best start in life
- Enable Nottingham's children and young people to thrive by providing opportunities to utilise their energy and enthusiasm




## The key things that we will do:

- Ensure that in the evening and at weekends as well as during school holidays there are a range of positive activities for children and young people to enjoy in every part of the City 
- Promote the 'Dolly Parton Imagination Library' scheme so that every child under 5 in Nottingham receives a free book monthly
- Work with the parents of 4,500 children to create new services for babies and toddlers in the Big Lottery funded 'Small Steps, Big Changes' programme






## Our track record so far...

### 2007-2011

- ▶ Expanded our Children's Centre network to 18, providing more parents and children with access to vital facilities and services 
- ▶ Provided vital support to our top 50 anti-social families, improving behaviour and opportunities 
- ▶ Developed a package of early intervention measures to help parents improve their children's health and education and tackle anti-social behaviour, truancy and drug use 

### 2011-2015

- ▶ Offered support and facilities for young people by developing a central youth centre open 7 days a week and improving 3 other neighbourhood centres 
- ▶ Reduced the number of young people committing crime by 39% between 2011 and 2015 
- ▶ Worked with partners to secure £45m of Big Lottery funding for the 'Small Steps, Big Change' programme to improve the lives of 0-3 year olds 

# Leisure and Culture



Portfolio Holder  
Councillor David Trimble

## What we want to achieve over the next 4 years:

- Help families get on in life by providing a good range of leisure activities, free and cheap events and excellent public services, as well as creating a development plan for the new Central Library
- Attract more visitors to our city, for example by investing in making Nottingham Castle a world-class visitor attraction
- Provide more opportunities for participation and excellence in disability sport

## The key things that we will do:

- Rejuvenate Nottingham Castle Quarter as a major national heritage attraction
- Make Nottingham the fastest growing city for disability sports participation in England 
- Work with local people to deliver more Green Flag Award winning parks and open spaces than any other council in the country



## Our track record so far...

### 2007-2011

- ▶ First Splendour Festival held
- ▶ Nottingham Contemporary and New Arts Exchange Galleries opened
- ▶ Ken Martin Leisure Centre refurbished and new Djangoly Leisure Centre opened
- ▶ £1.2 million Big Lottery award for Meadows Library

### 2011-2015

- ▶ New libraries opened within St Ann's and Bulwell Joint Service Centres
- ▶ 25 Park and Open Spaces sites achieve Green Flag status
- ▶ £9 million transformation of Victoria Leisure Centre in Sneinton and new £16 million Harvey Hadden Sports Village opens
- ▶ Nottingham hosted the Milk Race, Tour of Britain, National Armed Forces Day, ATP and WTA Tennis and Olympic Torch Relay events



# Resources and Neighbourhood Regeneration




Portfolio Holder  
Councillor **Graham Chapman** *Deputy Leader*



## What we want to achieve over the next 4 years:

- Develop sites across our neighbourhoods, providing access to jobs, services and housing
- Deliver a balanced budget every year
- Expand further the Council's commercial activity in order to reduce the impact of Government cuts on jobs and services

## The key things that we will do:




- Create 3,000 high quality jobs through developing sites including the Medipark, the Boots campus, Biocity and the Imperial Tobacco site
- Debt and benefit advice and the Credit Union as an alternative to pay day lending and loan sharks 
- Use land and commercial resources effectively to generate additional income of at least £7 million a year in order to protect front line services







*Banking with a heart*

## Our track record so far...

### 2007-2011

- ▶ £45m invested in street lighting, improving the safety and attractiveness of our streets 
- ▶ 2009 overall citizen satisfaction at 60% 
- ▶ Investment in neighbourhoods led to improvement in national deprivation rankings 

### 2011-2015

- ▶ Secured over 350 jobs at Asda and Northgate with the capacity for a further 140 jobs located at Northgate and the recently opened Southglade Food Park 
- ▶ Protected frontline services through:
  - ▶ Effective management of our budget 
  - ▶ Generating income and reducing costs through our successful Commercialism agenda 
  - ▶ Ensuring we have the lowest number of redundancies of any major city council 



# Tracking Our Progress

A detailed delivery plan is in place which shows clearly what the Council's services will do to achieve all the priorities that have been set for the next four years. This will enable the Council to monitor and manage effectively the progress being made.

Progress against the Council Plan's priorities will be reported twice a year both on the Council's website and through the Nottingham Arrow.

We will review our plans on an annual basis to ensure they remain relevant, manageable and take into consideration any changes that have taken place.

For more information, or if you would like to receive this publication in an alternative format, please call the Performance team on 0115 876 3443 or email [councilplan@nottinghamcity.gov.uk](mailto:councilplan@nottinghamcity.gov.uk)

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Nottingham  
City Council



## COUNCIL PLAN 2015-19

### DELIVERY PLAN

#### Top Priority Deliverables

Spanning across the ten themes of the delivery plan are our **four** key equalities objectives, which are:

- **Make sure that our workforce will reflect the citizens we serve**
- **Create economic growth for the benefit of all communities**
- **Provide inclusive and accessible services for our citizens**
- **Lead the City in tackling discrimination and promoting equality**

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*NB All actions, performance indicators and targets will be subject to an annual review to ensure they remain appropriate and applicable and so are therefore subject to change through the life of the Plan.*

## a. Overall Top 5 Council Plan Deliverables

Theme	Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets	2019 Target	
Page 34 Schools	Ensure every child in Nottingham is taught in a school judged good or outstanding by OFSTED	<p>By measuring the:</p> <ol style="list-style-type: none"> <li>% city schools/academies with a current Ofsted Grade that are rated as good or outstanding (broken down by LA maintained and academies)</li> <li>% out of area key schools/academies with a current Ofsted Grade that are rated as good or outstanding (Key schools defined as out of area schools/academies with a significant number of city children)</li> </ol>	Termly	<p>1. 74% (LA maintained = 74% (36/49), Academies = 76% (19/25))</p> <p>2. 72% (18/25)</p>	<p>15/16 – 86%</p> <p>16/17 – 90%</p> <p>17/18 – 95%</p> <p>18/19 – 100%</p> <p>(for both 1 and 2)</p>	100% of schools with Nottingham children attending to be good or outstanding	
	Planning and Housing	Build 2,500 new houses that Nottingham people can afford to rent and buy	By measuring the number of new houses built that are affordable to Nottingham people	Quarterly	0 (14/15)	<p>15/16 – 441</p> <p>16/17 – 1127</p> <p>17/18 – 1813</p> <p>18/19 - 2500</p>	2,500 new homes built that are affordable to Nottingham people
	Communities and Human Resources	Cut the number of victims of crime by a fifth and reduce anti-social behaviour (ASB)	<p>By measuring:</p> <ol style="list-style-type: none"> <li>The number of victim based crimes</li> <li>The number of ASB calls to the Police (rolling 12 months)</li> <li>The perception of ASB</li> </ol>	<p>1. and 2. Quarterly</p> <p>3. Yearly (in Q1)</p>	<p>1. 28,021 (Aug 2014-Jul 2015)</p> <p>2. 18,406 (2014/15)</p> <p>3. 5.8% (2014)</p>	<p>15/16</p> <p>1. 26,620</p> <p>2 and 3. To reduce</p> <p>16/17</p> <p>1. 25,219</p> <p>2 and 3. To reduce</p> <p>17/18</p> <p>1. 23,818</p> <p>2 and 3 – To reduce</p>	<p>1. 22,417</p> <p>2 and 3. Reduce to below 14/15 levels</p>

Theme	Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets	2019 Target
Energy, Sustainability and Customer	Tackle fuel poverty by setting up a not for profit energy company to sell energy at the lowest price to Nottingham People	<p>By reporting on the following:</p> <p>2015/16:</p> <ul style="list-style-type: none"> <li>Set up and launch Robin Hood Energy company</li> <li>Development of a 'Nottingham' energy tariff that is only accessible to Nottingham City residents with ongoing monitoring of the price of the 'Nottingham' tariff compared to other standard tariffs.</li> </ul>	Quarterly	n/a	The 'Nottingham' tariff to be available at a lower average price than other standard fuel tariffs	City residents benefitting from lower fuel prices from Robin Hood Energy
Jobs, Growth and Transport	Guarantee a job, training place or further education place for every 18-24 year old	<p>By measuring the unemployment rate for 18-24 year olds (reported as number claiming Job Seeker Allowance (JSA))</p> <p><i>Use above as an interim measure pending further work</i></p>	Quarterly	JSA number - 1780 (June 2015)	<i>To be developed following introduction of measure</i>	All 18-24 year olds are offered a job, training or further education

## b. Top Theme Priority Deliverables

### 1. Strategic Regeneration and Development

Councillor Collins

Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets	2019 Target
<p>Page 36</p> <p>Create a world class entrance to the south of the city centre by maximising the benefits of the tram and station interchange and Intu's plans to refurbish the Broadmarsh</p>	<p>By reporting on the following:</p> <p>2015/16</p> <ul style="list-style-type: none"> <li>Preliminary works on College site</li> <li>Planning approval on Broadmarsh and Car Park</li> <li>Work commenced on Station Street road redesign and bus gate</li> </ul> <p>2016/17</p> <ul style="list-style-type: none"> <li>Construction commenced on college</li> <li>Construction commenced on Broadmarsh Car Park</li> <li>Design approval and agreement to develop new tram stop</li> <li>Station Street road improvements to be complete</li> </ul> <p>2017/18</p> <ul style="list-style-type: none"> <li>Broadmarsh complete</li> </ul> <p>2018/19</p> <ul style="list-style-type: none"> <li>New college complete</li> </ul> <p><i>Milestones for Collin St and Carrington St to be developed during 2015/16</i></p>	Yearly	n/a		World class entrance to the south of the city created

Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets	2019 Target
Aim to develop a world class conference centre as part of the Ice Stadium complex	By reporting on the following: 2015/16 <ul style="list-style-type: none"> <li>Conclude work on feasibility</li> <li>Milestones to be developed following feasibility study</li> </ul>	Yearly	n/a		World class conference centre developed (based on outcome of feasibility study)
Develop the Guildhall site to complement the Nottingham Trent University conferencing facilities and the Royal Concert Hall	By reporting on the following: 2015/16 - Appoint preferred bidder 2016/17 - Site sold and planning granted 2017/18 - Construction commenced 2018/19 - Development complete	Yearly	n/a		Guildhall site developed
Start the redevelopment of the Island site	By reporting on the following: 2015/16 <ul style="list-style-type: none"> <li>Agree planning policy for overall area</li> <li>Engage with owners to try to seek development</li> <li>Consider all routes to promote development</li> <li>Future milestones to be developed following outcome of actions in 15/16</li> </ul>	Yearly	n/a		Island site redevelopment started
Plan, encourage and develop the Waterside between Trent Bridge and Colwick Park for housing and other complementary uses	By reporting on the following: 2015/16 - Trent Basin Phase 1 – started on site (45 units) 2016-18 - Trent Basin Phase 2-Phase 3 to start on site 2018/19 - Trent Basin Phase 4 to start on site	Yearly	n/a		Waterside area developed

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## 2. Schools

### Councillor Webster

Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets	2019 Target
Increase the number of young people getting 5 or more GCSEs including English and Maths to above the national average	By measuring the percentage points gap to national average for number of pupils who gain 5 GCSE passes at A*- C grade or equivalents including Maths and English	Yearly	Nottm - 44.6%, National - 53.4%; gap = 8.8 percentage points (Q4 2014/15)	2015/16 – (6.6%) 2016/17 – (4.4%) 2017/18 – (2.2%) 2018/19 – +0.1%	Increase above the national average
Create more special school places for children with additional needs	By measuring the number of special school places created and reporting on the business case for potential development of schemes at existing sites being developed in 2015/16	Yearly	Total = 464 (Jan 2015)	Business cases to be approved in 15/16 to define number of places	Increase in special school places and specific targets to be agreed in 15/16
Guarantee a choice of places for every child at a local primary school	<p>By measuring the:</p> <ol style="list-style-type: none"> <li>1. Percentage of children offered their first preference</li> <li>2. Percentage of children offered their second preference</li> <li>3. Number of children offered a choice of schools under 2 miles that did not get their first or second preference</li> </ol> <p>Reporting on how choice is provided and approach taken to parents and carers who do not get initial preferences</p>	Yearly (Q1)	<ol style="list-style-type: none"> <li>1. 84.8%</li> <li>2. 6%</li> <li>3. 320</li> </ol>	<p>Maintain or increase:</p> <ol style="list-style-type: none"> <li>1. 84.8%</li> <li>2. 6%</li> <li>3. 320</li> </ol> <p>Provide options and choices to parents and carers whose children do not get initial preferences</p>	Every child gets a choice of school within 2 miles of their home

### 3. Planning and Housing

Councillor Urquhart

Deliverable	How progress will be tracked	Reporting Frequency	Baseline Position (as at)	Annual Targets*	2019 Target
Create a comprehensive city-wide licensing scheme for all private rented accommodation to drive up standards and protect tenants across the city	<p>By reporting on the following:</p> <ul style="list-style-type: none"> <li>Project to implement Citywide Selective Licensing scheme</li> <li>Establishment of the scheme in 2017</li> <li>Impact measures introduced from 17/18 following project completion</li> </ul>	Quarterly	Measures to be established on project completion in 2017/18		Standards of private rented accommodation increased across the city.
<p>Work with housing associations to improve the quality of their housing and repair service and take on the management of poorly maintained housing association and private rented properties</p>	<p>By measuring the:</p> <ol style="list-style-type: none"> <li>Number of houses with multiple occupation management orders</li> <li>Number of poorly maintained properties with Council/partner management arrangements</li> </ol> <p>Also reporting on the following:</p> <ul style="list-style-type: none"> <li>2015/16 – Development of baseline, Nottingham Standard and Project Plan for improving quality of housing</li> <li>2016-19 – New performance plan in place</li> </ul>	Half yearly	Measures to be established on completion of business case for 2016/17		Housing associations maintaining properties effectively and where appropriate, properties transferred to Council

## 4. Communities and Human Resources

### Councillor Heaton

Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets*	2019 Target
Work with citizens to keep Nottingham England's cleanest big city <b>Page 40</b>	By measuring: <ol style="list-style-type: none"> <li>The average monthly cleansing index score for Neighbourhoods</li> <li>Monthly cleansing index score for City Centre</li> <li>Satisfaction with cleanliness of neighbourhood (Citizens Survey)</li> <li>Satisfaction with cleanliness of city centre (Citizens Survey)</li> </ol>	Yearly	<ol style="list-style-type: none"> <li>91 (May 15)</li> <li>97 (May 15)</li> <li>75% (2014)</li> <li>82% (2014)</li> </ol>	1 and 2 - Narrow gap each year by improving  2016/17 3. 77% 4. 84%  2017/18 3. 79% 4. 86%  2018/19 3. 81% 4. 88%	<ul style="list-style-type: none"> <li>Nottingham remains England's Cleanest big city</li> <li>Increased levels of cleanliness satisfaction from citizens</li> </ul>
Ensure a coordinated approach across our partnerships to reduce domestic violence by 10%	By measuring the number of repeat victims of domestic violence (victim of two or more domestic violence incidents or crimes within the previous 12 months)	Quarterly	2,776 (2014/15)	2015/16 – 2,707 2016/17 – 2,638 2017/18 – 2,568	Reduction to 2,498
Reduce the number of repeat victims of hate crime by 20%	By measuring the number of repeat victims of hate crime	Quarterly	38 (2014/15)	15/16 – 36 16/17 – 34 17/18 – 32 18/19 – 30	Reduce the number of repeat victims of hate crime to 30 or below (20%)



## 5. Energy, Sustainability and Customer

Councillor Clark

Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets*	2019 Target
Help people switch energy suppliers with annual local advice events and publicity in every area	By measuring the number of ward events being held	Quarterly	0 (2014/15)	20 events per year	Significant publicity and channels provided to enable people to switch energy suppliers
Increase the number of people using council services online and ensure that more services can be accessed through self-service	By measuring the: <ol style="list-style-type: none"> <li>1. Number of online services enhanced</li> <li>2. Number of new on line services developed</li> </ol>	Quarterly	1. 218 2. 45 (Sep 15)	Year on year increase	The number of people using council services online has increased and more services can be accessed through self-service.

## 6. Jobs, Growth and Transport

### Councillor McDonald

Deliverables	How progress will be tracked	Reporting Frequency	Baseline (as of)	Annual Targets *	2019 Target
Deliver a simple, integrated 'Oyster' style ticket for our public transport network	By reporting on the following: <ul style="list-style-type: none"> <li>• Phase 1 (2015/16)               <ul style="list-style-type: none"> <li>○ Live trials begin</li> <li>○ Launch scheme in 2015/16</li> </ul> </li> <li>• Phase 2 (2016/17)               <ul style="list-style-type: none"> <li>○ Further develop scheme to include week capping, zonal fares and other options</li> </ul> </li> </ul>	Half yearly	n/a		Simple integrated public transport ticket in place
Get 10% more people walking, cycling or taking public transport to work	By measuring: <ol style="list-style-type: none"> <li>1. Passenger usage (millions): Bus and Tram</li> <li>2. Cycle Indicator usage</li> </ol>	Yearly	1. 56.18m (14/15) 2. 113 (Q1 14/15)	2015/16 1. 57.6m 2. 116  2016/17 1. 59m 2. 119  2017/18 1. 60.4m 2. 122	1. 61.8m 2. 125
Protect from cuts the business support schemes that underpin the City's Growth Plan and City Deal	By reporting on the following: <ul style="list-style-type: none"> <li>• Funding from European Structural Investment Fund (ESIF)</li> <li>• Range of provision, e.g. Establishment of Growth Hub</li> <li>• Secure funding (ESIF, Growth Deal) to deliver range of business support</li> <li>• N2 Business Growth Programme (successor to N'Tech)</li> </ul>	Yearly	n/a		Business support schemes protected

Deliverables	How progress will be tracked	Reporting Frequency	Baseline (as of)	Annual Targets *	2019 Target
Deliver a state of the art new college at the heart of the city centre	By reporting on the following: <ul style="list-style-type: none"> <li>• Support to college merger</li> <li>• Planning permission (2016)</li> <li>• Targeted completion and opening by 2018/19</li> </ul>	Yearly	n/a		City Centre Skills Hub delivered
Use our influence to deliver a coordinated further education offer within the city that is judged good or outstanding by OFSTED	By measuring the Ofsted rating for Nottingham's further education offer	Yearly	n/a		Good or outstanding Ofsted rating for further education in the city
Establish a local investment bank by 2017, capitalised in part by the city and county pension fund, to invest in the local economy	By reporting on the following: <ul style="list-style-type: none"> <li>• Local investment bank to be established by end 2017</li> <li>• Following implementation; investment in local businesses and the impact on local economy</li> </ul>	Yearly	n/a		Local investment bank established (2017) with a positive impact on the economy

## 7. Adults, Health and Community Sector

### Councillor Norris

Deliverables	How progress will be tracked	Reporting Frequency	Baseline (as of)	Annual Targets *	2019 Target
Promote community resilience by backing the 'Looking After Each Other' campaign and other groups that tackle loneliness and promote self-help	By reporting on the following: <ul style="list-style-type: none"> <li>• Success of 'Looking After Each Other' Campaign</li> <li>• 2015/16 - Achievement of self-help milestones including development of the strategy, Vulnerable Adults pilot project, integrated Web Based Directory of Services and Bulwell Self-Care pilot</li> <li>• 2016/17 - New measures and targets to be introduced</li> </ul>	Half yearly	n/a		Support in place to promote self-help and to reduce loneliness and isolation
Reduce teenage pregnancy by a third	By measuring the conception rates per 1,000 of 15-17 year old girls	Yearly	37.5 per 1000 (March 2015)	2015/16: 34.3 2016/17: 31.1 2017/18: 27.9 2018/19: 24.8	Conception rates reduced by a third to 24.8 per 1000
Tailor care to individual needs through proper integration of the Council's social care services with those delivered by the NHS	By reporting on the following: <ul style="list-style-type: none"> <li>• 2015/16 <ul style="list-style-type: none"> <li>○ Delivery of integrated urgent care and reablement provision</li> <li>○ Delivery of integrated citizen access point</li> <li>○ Delivery of integrated assistive technology service</li> <li>○ Enactment of the joint venture with CityCare</li> </ul> </li> <li>• 2016/17 <ul style="list-style-type: none"> <li>○ Options appraisal for further integration</li> </ul> </li> </ul>	Half yearly	n/a		Council social care properly integrated with the NHS

## 8. Children, Early Intervention and Early Years

Councillor Mellen

Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets*	2019 Target
<p>Ensure that in the evening and at weekends as well as during school holidays there are a range of positive activities for children and young people to enjoy in every part of the city</p> <p>Page 45</p>	<p>By measuring the number of play and youth sessions delivered (min 1 event per week, per ward)</p> <p>Also by reporting on the following:</p> <ul style="list-style-type: none"> <li>• Directly commissioned work</li> <li>• Utilise community and voluntary sector groups and monitor number of events and effective sign posting to:               <ul style="list-style-type: none"> <li>○ Faith groups</li> <li>○ Uniformed groups</li> <li>○ Groups working in partnership (including using facilities of voluntary sector)</li> </ul> </li> <li>• Grant funded activities for children and young people associated with new round of grant funding programme starting in Apr 16</li> <li>• A comprehensive map of activities for young people across the city</li> </ul>	Half yearly	1 per week per ward	At least 1 event per week per ward	Sign post of positive activities for children and young people to enjoy in every part of the city – provided directly and indirectly by the Council
Create new services for babies and toddlers to work with the parents of 4,500 Children	By measuring the number of babies and toddlers Small Steps Big Changes Programme work with and reporting on the new services introduced as part of the programme	Quarterly	0 (Q1 2015)	15/16 - 1125 16/17 - 2250 17/18 - 3375	4500 Children

Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets*	2019 Target
Promote the 'Dolly Parton Imagination Library' (DPIL) scheme so that every child under 5 in Nottingham receives a monthly free book	<p>By measuring the:</p> <ol style="list-style-type: none"> <li>Number of eligible children who are receiving a monthly free book</li> <li>Number of children within city eligible – target all children from April 2016</li> </ol> <p>Also reporting on the success of the scheme and promotion including:</p> <ul style="list-style-type: none"> <li>Annual Dolly week events</li> <li>June 2016 - Dolly Foundation home coming conference (inc line dance in the Market Square)</li> <li>Formal distribution from April 17</li> </ul>	Half Yearly	<ol style="list-style-type: none"> <li>1600 (2015/16)</li> <li>n/a - New measure</li> </ol>	<ol style="list-style-type: none"> <li>To established in 2015/16</li> <li>100% (from 16/17)</li> </ol>	<p>Comprehensive scheme and promotion in place</p> <p>All eligible under 5's offered a monthly free book</p>



## 9. Leisure and Culture

### Councillor Trimble

Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets*	2019 Target
Rejuvenate Nottingham Castle and develop the Castle Quarter as a major national heritage attraction	<p>By reporting on the following:</p> <ul style="list-style-type: none"> <li>• Success of Heritage Lottery Fund stage 2 bid (submitted July 2016 outcome by end of year)</li> <li>• Work on site to have started during 2017</li> <li>• Building in progress by 2019 to open 2020</li> </ul>	Half yearly	n/a	n/a	Castle rejuvenation project underway to complete in 2020
<p><b>Partnership</b></p> <p>Make Nottingham the fastest growing city for disability sports participation in England</p>	<p>By measuring the percentage of leisure centre users who are disabled.</p> <p>Reporting on disabled sports events inc Deaf Tennis, Cerebral Palsy Games and British Wheelchair Tennis Championships</p> <p>Measure to be developed with partner organisation around comparisons with other cities</p>	Yearly	4% (2014/15)	2015/16 – 5% 2016/17 – 6% 2017/18 – 7% 2018/19 – 8%	8% of leisure centre users are disabled  To include comparator with other cities when developed.
Work with local people to deliver more Green Flag Award winning parks and open spaces than any other council in the country	By measuring the number of Green Flag Award winning parks and open spaces and Nottingham's national ranking in this	Yearly (in Q1) with quarterly narrative	25 (inc 3 university sites) (2014/15)	Year 1 target 34 Green Flag Parks (9 new sites) – to equal current most for a Council  Annual programme to be proposed and agreed	NCC have more Green Flag parks than any other Council (target to be set annually)

## 10. Resources and Neighbourhood Regeneration

Councillor Chapman

Deliverable	How progress will be tracked	Reporting Frequency	Baseline (as at)	Annual Targets*	2019 Target
<p>Create 3,000 high quality jobs through developing sites including the Medipark, the Boots campus, Biocity and the Imperial Tobacco site</p> <p>Page 48</p>	<p>By reporting on the following:</p> <ul style="list-style-type: none"> <li>• Medipark               <ul style="list-style-type: none"> <li>○ Plan being developed for go/no go decision – if no go then seek to use funding for other schemes</li> </ul> </li> <li>• Boots               <ul style="list-style-type: none"> <li>○ Appointed contractor – 2015/16</li> <li>○ Developing infrastructure works, wider development for marketing and planning permission - 2016/17</li> <li>○ Build out and occupancy 2017-2019</li> </ul> </li> <li>• Biocity               <ul style="list-style-type: none"> <li>○ Contracts completed – 2015/16</li> <li>○ Main construction phase 2015-17</li> <li>○ Occupied 2017/18</li> </ul> </li> <li>• Imperial Tobacco – plans to be developed</li> </ul> <p><i>Introduce measure of number of jobs created once scheme delivered. Baseline is zero and profile of targets once dates for delivery established</i></p>	Quarterly	n/a	15/16 – 250 16/17 – 750 17/18 – 1750	3,000 high quality jobs created at key sites
Protect from cuts debt and benefit advice and the Credit Union as an alternative to pay day lending and loan sharks	By reporting on the continued delivery of debt and benefits advice services and the availability of the credit union over the 4 year term	Yearly	n/a		Debt and Benefit advice and credit union available to citizens
Use land and commercial resources effectively to generate additional income of at least £7 million a year in order to protect front line services	By measuring the amount of savings delivered through Strategic Asset Management (SAM) big ticket transformation programme	Half yearly	£0.365m (Q4 14/15)	15/16 - £4m 16/17 - £7.2m 17/18 - £7.2m	£7m pa income from using assets effectively

**EXECUTIVE BOARD – 20 OCTOBER 2015** Agenda Item 5

<b>Subject:</b>	Intermediate body status for European Structural and Investment Funds (ESIF) Sustainable Urban Development Programme		
<b>Corporate Director(s)/ Director(s):</b>	David Bishop, Deputy Chief Executive/Corporate Director for Development and Growth Chris Henning, Director of Economic Development		
<b>Portfolio Holder(s):</b>	Councillor Jon Collins, Leader/Portfolio Holder for Strategic Regeneration and Development Councillor Graham Chapman, Deputy Leader/Portfolio Holder for Resources and Neighbourhood Regeneration Councillor Nick McDonald, Portfolio Holder for Jobs, Growth and Transport		
<b>Report author and contact details:</b>	Jem Woolley, European Officer 0115 8724491 <a href="mailto:jem.woolley@nottinghamcity.gov.uk">jem.woolley@nottinghamcity.gov.uk</a>		
<b>Key Decision</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<b>Subject to call-in</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
<b>Reasons:</b>	<input checked="" type="checkbox"/> Expenditure <input checked="" type="checkbox"/> Income <input type="checkbox"/> Savings of £1,000,000 or more taking account of the overall impact of the decision	<input checked="" type="checkbox"/> Revenue	<input checked="" type="checkbox"/> Capital
Significant impact on communities living or working in two or more wards in the City			<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
<b>Total value of the decision:</b> £8.43m			
<b>Wards affected:</b> All		<b>Date of consultation with Portfolio Holder(s):</b> 17/09/15	
<b>Relevant Council Plan Strategic Priority:</b>			
Cutting unemployment by a quarter			<input checked="" type="checkbox"/>
Cut crime and anti-social behaviour			<input type="checkbox"/>
Ensure more school leavers get a job, training or further education than any other City			<input type="checkbox"/>
Your neighbourhood as clean as the City Centre			<input type="checkbox"/>
Help keep your energy bills down			<input type="checkbox"/>
Good access to public transport			<input type="checkbox"/>
Nottingham has a good mix of housing			<input type="checkbox"/>
Nottingham is a good place to do business, invest and create jobs			<input checked="" type="checkbox"/>
Nottingham offers a wide range of leisure activities, parks and sporting events			<input type="checkbox"/>
Support early intervention activities			<input type="checkbox"/>
Deliver effective, value for money services to our citizens			<input type="checkbox"/>
<b>Summary of issues (including benefits to citizens/service users):</b> To seek approval for Nottingham City Council to become the Urban Authority to deliver the Nottingham Sustainable Urban Development (SUD) Strategy, operating under Intermediate Body (IB) Status as defined by the EU Regulations for the duration 2015-2020.			
<b>Exempt information:</b> None			
<b>Recommendation(s):</b>			
<b>1</b> To agree that the City Council becomes the Urban Authority for SUD using IB status for ESIF purposes, including having responsibility for the SUD allocation of €12.2m (currently £8.43m) and for the governance of the SUD Strategy.			
<b>2</b> To approve that the Director of Economic Development continues negotiation and development work with the Department for Communities and Local Government (DCLG) in relation to IB status and delegation agreements.			
<b>3</b> To agree that the City Council will engage with the EU-wide best practice Urban Development network and the Urban Innovative Actions programme.			

## **1 REASONS FOR RECOMMENDATIONS**

- 1.1 SUD funding has been given to Core Cities within England. A recognised urban authority needs to act as the Intermediate Body for each SUD strategy. Nottingham City Council is the most appropriate body to take on this role.
- 1.2 Urban authorities have been given powers over the development of the SUD strategy, to deliver operations (projects) which align with the priorities of the English European Regional Development Fund (ERDF) Operational Programme and the D2N2 ESIF Strategy. Urban authorities have also been given powers to select the projects to best deliver the SUD strategy.
- 1.3 The benefits of SUD will be access to £10.44m of funding ring-fenced from D2N2 ESIF Strategy funding for delivery of the programme in the Nottingham Urban Area. This will need to be matched at a rate of 50% with public or private sector funding for an overall programme value of £20.88m.
- 1.4 The costs of managing the SUD strategy will be approximately £50,000 p.a. for three years. This will be met 50% by ERDF Technical Assistance funding matched by 50% of the salary costs of an officer within Economic Development.
- 1.5 An Urban Development Network has been established by the European Commission as means of sharing best practice on urban development strategies and practice. Urban Innovative Actions is a new programme giving cities access to a new €370m fund for innovative solutions to urban issues. Both of these offer substantial opportunities for the City Council and Nottingham organisations.

## **2 BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)**

- 2.1 European Commission Regulations provide for the ERDF to support sustainable urban development through strategies that set out integrated actions to tackle the economic, environmental, climate, demographic and social challenges affecting urban areas, while taking into account the need to promote urban-rural linkages.
- 2.2 The regulations require that a minimum of 5% of the ERDF earmarked for the UK as a whole must be allocated in support of sustainable urban development in line with the ERDF Regulation.
- 2.3 In England SUD will be delivered through the use of Integrated Territorial Investments (ITIs). The key elements of an ITI are:
  - a designated territory and an integrated territorial development strategy;
  - a package of actions to be implemented; and
  - governance arrangements to manage the ITI.
- 2.4 The last of these requires that any Urban Authority delivering a SUD strategy must be established as an IB. IBs in turn receive delegated authority to act as such from the Managing Authority, which is the DCLG.
- 2.5 This will mean leading a partnership of local authorities and sectoral groups in the Nottingham Urban Area to deliver an integrated strategy of sustainable

urban development as defined by the European Commission in Article 7 (4) of EU Regulation 1301/2013 on ERDF.

- 2.6 The Managing Authority decided that urban areas with a population of 600,000 or more would qualify. In England this means London and the other Core Cities.
- 2.7 In June 2014 the D2N2 (Derby, Derbyshire, Nottingham and Nottinghamshire) Local Enterprise Partnership (LEP) agreed to use up to 10% of their current ERDF allocation for SUD. A draft SUD strategy for Nottingham, which ring-fences £8.43m (current exchange rates) of its current ERDF allocation for SUD purposes, was submitted in July 2014.
- 2.8 Nottingham's SUD Strategy aims to focus on the development of priority growth sectors within the Nottingham Urban Area. The urban area for the purposes of SUD has been defined as the Nottingham City Council area plus linked wards in the adjacent District and Borough Councils of Ashfield, Broxtowe, Gedling and Rushcliffe.
- 2.9 Work continues on developing the SUD proposal with the final strategy due in to Government by 25 September 2015.
- 2.10 A SUD Advisory Committee will be required to support the IB, who will have formal responsibility for 'selection of operations' i.e. the selection of projects. The SUD Committee will have an ongoing relationship with the wider D2N2 ESIF Committee, to ensure the ESIF Strategy as a whole achieves maximum economic impacts. The exact nature of this relationship is yet to be determined pending the receipt of the guidance from DCLG.
- 2.11 The SUD Advisory Committee will consist of representatives from the local authorities in 2.7, Nottinghamshire County Council, education, business and the third sector.
- 2.12 IB status brings with it the delegation of project selection from the Managing Authority. SUD is a potential stepping stone to further devolution of ESIF in future years if the beneficial impact of such an approach can be demonstrated to drive forward economic growth, aligned to the wider work being undertaken in the urban area.
- 2.13 All authorities established as IBs and using the SUD initiative may also join an EU wide best practice Urban Development network and potentially have access to an additional competitive fund of €370m (Urban Innovative Actions) to support experimental actions in the field of sustainable urban development.
- 2.14 With regards to any potential approval of IB status, it should be noted that this form of delegation carries an element of risk related to European and national auditing of the governance of the programme. Risks will be mitigated as the level of delegation is restricted to the selection of projects and the City Council will not be issuing funding agreements which will continue to be issued by DCLG.
- 2.15 Further negotiations on the SUD strategy and governance arrangements will be held with DCLG (the managing authority for ERDF) as IB status confers

decision-making powers which need to conform to EU regulations. A formal agreement will be made with DCLG for this purpose.

### **3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS**

- 3.1 The use of a combined authority as the IB was rejected as, although some other core cities have proposed this governance method, this is not possible in Nottingham at this point as the combined authority has not yet been formed, and when it is it will not have the same boundaries, with the SUD area, which could give rise to governance issues.
- 3.2 Deciding not to take on SUD status was rejected as it would mean the opportunity to ringfence £10.44m of ERDF for Nottingham projects would be lost.
- 3.3 Not to engage with the Urban Development Network and Urban Innovative Actions was rejected as it would mean an opportunity for the City Council to engage in best practice networks and access a new funding stream would be missed.

### **4 FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR MONEY/VAT)**

- 4.1 SUD is a mechanism to prioritise £8.43m (current exchange rates) of the existing ERDF allocation on Sustainable Urban Development (as defined by the Commission) 2014 - 2020 to spend it solely within the Nottingham Urban Area, and to make decisions on the projects that will be supported (with the Managing Authority still having the final decision on technical compliance).
- 4.2 All projects selected through the SUD would need to find 50% match funding. The level of potential cost to the City Council would depend on any City Council projects being put forward and approved as part of the SUD (as for any ERDF projects). Projects brought forward by other organisations would need to find their own match funding.
- 4.3 The primary costs would be in relation to staffing an appropriate and limited structure to fulfil our responsibilities. Officers have already had discussions with government officials regarding the potential use of Technical Assistance, funded via ERDF, which aims to provide additional grant funding to support programme development and implementation which would cover 50% of the additional costs incurred. Current staff resources are expected to match this.

### **5 LEGAL AND PROCUREMENT COMMENTS (INCLUDING RISK MANAGEMENT ISSUES, AND INCLUDING LEGAL, CRIME AND DISORDER ACT AND PROCUREMENT IMPLICATIONS)**

- 5.1 To enable the City Council to act as the Intermediate Body requires an agreement with DCLG as Managing Authority. This agreement is expected to set out how the City Council will select and propose projects to be funded. It is understood from discussions with the report author that the City Council will not be taking on responsibility for delivery of projects or any financial risks associated with those projects where the City Council is not the applicant. This report authorises the City Council to enter into the agreement with DCLG. A subsequent authority will be required to approve and delegate the decision making process for selection of projects.



- 5.2 This report authorises the City Council to enter into the agreement with DCLG. A subsequent authority will be required to approve and delegate the decision making process for selection of projects. The City Council will need to ensure the governance arrangements it puts in place to consider and select projects are acceptable to DCLG and will need to put in place arrangements to ensure it can manage conflicts of interest and demonstrate its selection process is fair when considering projects which it will match fund as described in paragraph 4.2

## **6 SOCIAL VALUE CONSIDERATIONS**

- 6.1 Social value considerations will be reviewed as part of project applications.

## **7 REGARD TO THE NHS CONSTITUTION**

- 7.1 There are no direct public health decisions or implications arising from this report.

## **8 EQUALITY IMPACT ASSESSMENT (EIA)**

Has the equality impact been assessed?

- (a) not needed (report does not contain proposals for new or changing policies, services or functions, financial decisions or decisions about implementation of policies development outside the Council)
- (b) No
- (c) Yes – Equality Impact Assessment attached

## **9 LIST OF BACKGROUND PAPERS RELIED UPON IN WRITING THIS REPORT (NOT INCLUDING PUBLISHED DOCUMENTS OR CONFIDENTIAL OR EXEMPT INFORMATION)**

- 9.1 None.

## **10 PUBLISHED DOCUMENTS REFERRED TO IN THIS REPORT**

- 10.1 Documents detailing the background and specifics of the ESIF programme can be found on the DCLG website and the following link:  
[www.gov.uk/government/publications/european-structural-and-investment-funds](http://www.gov.uk/government/publications/european-structural-and-investment-funds)

## **11 OTHER COLLEAGUES WHO HAVE PROVIDED INPUT**

### **Legal**

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<b>Subject:</b>	New Build Tender Awards for sites in the Building a Better Nottingham – Council housing programme.		
<b>Corporate Director(s)/ Director(s):</b>	David Bishop, Deputy Chief Executive/Corporate Director for Development and Growth.		
<b>Portfolio Holder(s):</b>	Councillor Jane Urquhart, Portfolio Holder for Planning and Housing		
<b>Report author and contact details:</b>	Robert Caswell, Programme Manager, Major Programmes 0115 876 3408      robert.caswell@nottinghamcity.gov.uk		
<b>Key Decision</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<b>Subject to call-in</b>	<input type="checkbox"/> Yes <input type="checkbox"/> No
<b>Reasons:</b> <input checked="" type="checkbox"/> Expenditure <input type="checkbox"/> Income <input type="checkbox"/> Savings of £1,000,000 or more taking account of the overall impact of the decision			<input type="checkbox"/> Revenue <input checked="" type="checkbox"/> Capital
Significant impact on communities living or working in two or more wards in the City			<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
<b>Total value of the decision:</b> £7.471 million			
<b>Wards affected:</b> Bestwood, Aspley and St Ann's	<b>Date of consultation with Portfolio Holder(s):</b> 23 September 2015		
<b>Relevant Council Plan Strategic Priority:</b>			
Cutting unemployment by a quarter			<input type="checkbox"/>
Cut crime and anti-social behaviour			<input checked="" type="checkbox"/>
Ensure more school leavers get a job, training or further education than any other City			<input type="checkbox"/>
Your neighbourhood as clean as the City Centre			<input type="checkbox"/>
Help keep your energy bills down			<input checked="" type="checkbox"/>
Good access to public transport			<input type="checkbox"/>
Nottingham has a good mix of housing			<input checked="" type="checkbox"/>
Nottingham is a good place to do business, invest and create jobs			<input type="checkbox"/>
Nottingham offers a wide range of leisure activities, parks and sporting events			<input type="checkbox"/>
Support early intervention activities			<input type="checkbox"/>
Deliver effective, value for money services to our citizens			<input checked="" type="checkbox"/>
<b>Summary of issues (including benefits to citizens/service users):</b>			
This report supports the Council's pledge to continue to build Council Houses and to bring all social housing up to the Decent Homes Standard. As part of the changes in the Housing Revenue Account (HRA) system, the Council have had the opportunity to remove from use a number of council homes that are in the worst condition and the least popular in the city. The building of these new homes will support the Council's ambition to provide a mix of high quality homes across the city.			
<b>Exempt information:</b>			
None.			
<b>Recommendation(s):</b>			
<b>1</b> To approve the addition of four new build schemes and associated costs to the Public Sector Housing (HRA) Capital Programme: (a) Hazel Hill £2.890m; (b) Oakford Close £2.500m; (c) Conway Close £1.315m; (d) Hazel Hill Crescent £0.395m; (e) Nottingham City Homes (NCH) fees of £0.071m; and (f) acquisition of Hazel Hill land £0.300m.			
<b>2</b> To delegate the authority to the Deputy Chief Executive/Corporate Director for Development and Growth, in consultation with the Portfolio Holder for Planning and Housing, to award the new build tenders for the four sites (Hazel Hill, Hazel Hill Crescent, Oakford Close and Conway Close) and the signing of the contracts, subject to tenders being returned within the total funding envelope of £7.171m.			

<b>3</b>	To approve the use of £0.051m of Homes and Community Agency (HCA) Affordable Homes Programme 2015-2018 grant to part fund the Hazel Hill Crescent scheme.
<b>4</b>	To approve the use of £0.867m of retained Right to Buy “1-4-1” receipts to support the development of the three sites (Hazel Hill, Oakford Close and Conway Close).
<b>5</b>	To approve the transfer of £0.300m from the HRA Capital Programme to the Property Trading Account as payment for the Hazel Hill site and the demolition of the existing property.

## **1 REASONS FOR RECOMMENDATIONS**

- 1.1 There is an opportunity on these sites for the Council to realise its ambition to provide high quality housing and actively regenerate the neighbourhoods within the wards identified.
- 1.2 The awarding of the contracts will allow new homes to be delivered within the existing housing programme.

## **2 BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)**

- 2.1 The programme of new council house building, being delivered by NCH, is part of a much wider programme of delivery, being actively brought forward through council interventions and support. The City Council is working with registered providers and private sector development partners on a range of sites to bring forward additional housing, both open market and affordable.
- 2.2 In accordance with the usual partnership procurement process, contractors from the Efficiency East Midlands, of which NCH is a member, will be invited to tender for the new build on these four sites.
- 2.3 The new council properties delivered through the build programme will meet the energy efficiency equivalent of the former Code for Sustainable homes level 4, meaning a lower carbon footprint and reduced bills for tenants. This will contribute towards the Nottingham Plan – our Sustainable Community Strategy – 2020. All of the properties will also meet the Homes and Communities Agency (HCA) quality standards for internal size to ensure that there is adequate space for residents.
- 2.4 The designs will be subject to consultation and input from the local community and will create better connected and safer neighbourhoods by improving the quality of the built environment and through the Secure by Design framework which will help to both reduce crime and fear of crime.
- 2.5 The four schemes are all older person’s bungalow schemes and each site will have a mix of one and two bedroom bungalows. This fulfils the Council commitment to build bungalows and also meets the local commitment to deliver older persons housing on these sites. The decision to build bungalows at these specific locations is based on analysis of lettings information which confirms the demand for this type of accommodation in these areas. The intention is to implement Local Lettings policies for these schemes. This would enable these bungalows to be let to NCH and Registered Provider tenants who meet the age criterion and wish to downsize from family houses, as well as tenants with disabilities or other specific needs for bungalows. This addresses the problem of the significant level of under-occupation of family housing in the context of high demand.
- 2.6 As the schemes are for older persons there will need to be a community common room on each site. In the case of Hazel Hill and Hazel Hill Crescent which are located in close proximity they will share a common room on the Hazel Hill site.

2.7 The total cost for these four schemes is £7.471m. The costs are due to bungalow developments being more land intensive, the bungalows being constructed to meet Life Time Home standards, including common room provision, and it also includes £0.300m paid for the land and demolition of the existing building on the Hazel Hill site which is to be paid to the Property Trading, the remaining £7.171m is for the new build and this is broken down as follows:

Site	Number of Properties	Type	1-4-1 Right to Buy receipts £m	HCA grant £m	Total Cost £m
Oakford Close	6	One bedroom bungalows	0.102		0.750
	13	Two bedroom bungalows	0.221		1.750
Hazel Hill	7	One bedroom Bungalows	0.119		0.875
	15	Two bedroom bungalows	0.255		2.015
Conway Close	3	One bedroom bungalows	0.051		0.375
	7	Two bedroom bungalows	0.119		0.940
Hazel Hill Crescent	1	One bedroom bungalows		0.017	0.125
	2	Two bedroom bungalows		0.034	0.270
NCH Fee					0.071
<b>Total Cost</b>			<b>0.867</b>	<b>0.051</b>	<b>7.171</b>

The Council and NCH will work to reduce these costs further through development efficiencies and a competitive procurement process.

2.8 Hazel Hill Crescent was part of the successful HCA bid to support the development of sites that are by their nature difficult to develop and therefore incur greater costs. Therefore, there is a £0.051m HCA grant available for that site. The remainder of the £0.395m cost, which is £0.344m, will come from the HRA Capital Programme.

2.9 The remaining three sites (Oakford Close, Hazel Hill and Conway Close) will all be partly funded by using the Right to Buy "1-4-1" receipts. The total value of the right to buy receipts is £0.867m and the remainder of the build costs of £5.838m will be funded from the HRA Capital Programme.

### **3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS**

- 3.1 Not redeveloping these sites was rejected because of the Council's ambition to provide high quality housing and actively regenerate Nottingham's neighbourhoods.
- 3.2 Selling the sites for market housing development was rejected as the provision of council homes in these locations will support the Council's aims of regenerating communities. One of the sites has been returned by a developer after only 50% of the site was developed.
- 3.3 Disposing of all the sites to a Registered Provider partner, for a reduced receipt in order for them to provide new affordable housing was rejected, because these sites are not marketable. Hazel Hill has been given up by a Registered Provider.

### **4 FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR MONEY/VAT)**

- 4.1 The total cost of the development of 54 council homes on 4 new build sites is £7.100m. There will be fees of 1% of the new build costs (ie £0.071m) for managing the delivery of the new build programme by NCH. The land at the Hazel Hill site is owned by the Council and would need to be purchased by the HRA at a cost of £0.300m.
- 4.2 This can be financed as follows:
- |                       |  |
|-----------------------|--|
| HRA Capital Programme | £6.553m                                      |
| 1-4-1 Receipts        | £0.867m                                      |
| HCA grant             | £0.051m (build must be completed by 31/3/18) |
| <b>Total</b>          | <b>£7.471m</b>                               |
- 4.3 The total costs to the HRA Capital Programme (£6.553m) will be financed from Building a Better Nottingham (BABN) section – from the New Build Phases 1 and 2 Unallocated lines. The BABN programme was agreed in the budget approved at the Full Council meeting in March 2015.
- 4.4 The average build cost is £0.131m per bungalow which, after deducting grant contribution of £0.017m per bungalow, gives a net cost of £0.114m per bungalow.
- 4.5 Financial modelling of the sites shows a payback of 53 years across all the schemes (including the cost of the land and the communal rooms).

### **5 LEGAL AND PROCUREMENT COMMENTS (INCLUDING RISK MANAGEMENT ISSUES, AND INCLUDING LEGAL, CRIME AND DISORDER ACT AND PROCUREMENT IMPLICATIONS)**

- 5.1 The proposals set out in the report raise no significant legal issues and are supported. The transfer of the land in the Property Trading account to the HRA can be achieved by way of appropriation with a balancing payment for the land value being made to that account.
- 5.2 The tenders for the building works will require full and proper evaluation to ensure that the works can be delivered within the available financial envelope. Going forwards steps should also be taken to reduce the likelihood of cost overruns once the contract(s) are awarded.



5.3 In terms of pre contract award issues, it is assumed that full site surveys have already been undertaken but, if not, will be in order to ensure that, as far as possible, the Council has a clear picture of any likely abnormal costs relating to the site(s).

## **6 SOCIAL VALUE CONSIDERATIONS**

6.1 The tenderers will be selected from the efficiency East Midlands framework and a mini tender will be undertaken to identify the preferred contractor.

6.2 The contractor and their sub-contractors are required to contact the Nottingham City Employer Hub in relation to any vacancies and apprentices recruited.

6.3 The contractor will publicise the works at local venues and on relevant local websites as well as contacting potential local suppliers and sub-contractors using Nottingham City Council and NCH approved lists of contractors. There will be regular meet the contractor events that will give the chance for local companies to investigate opportunities for working on the site.

## **7 REGARD TO THE NHS CONSTITUTION**

7.1 N/A

## **8 EQUALITY IMPACT ASSESSMENT (EIA)**

Has the equality impact been assessed?

- (a) not needed (report does not contain proposals for new or changing policies, services or functions, financial decisions or decisions about implementation of policies development outside the Council)
- (b) No
- (c) Yes – Equality Impact Assessment attached

Due regard should be given to the equality implications identified in any attached EIA.

## **9 LIST OF BACKGROUND PAPERS RELIED UPON IN WRITING THIS REPORT (NOT INCLUDING PUBLISHED DOCUMENTS OR CONFIDENTIAL OR EXEMPT INFORMATION)**

9.1 None

## **10 PUBLISHED DOCUMENTS REFERRED TO IN THIS REPORT**

10.1 Executive Board report and minutes - 18 November 2014, Acceptance of the Homes and Communities Agency (HCA) Affordable Programme 2015-18 Grant and approval to proceed with the decommissioning of sites, the tendering of demolition contracts and the tendering of new build contracts.

10.2 DD982 – Demolition of the former Hazel Hill Residential Unit, Bestwood Park.- published 8 December 2011.

## **11 OTHER COLLEAGUES WHO HAVE PROVIDED INPUT**

11.1 Richard Whittaker, [richard.whittaker@nottinghamcityhomes.org.uk](mailto:richard.whittaker@nottinghamcityhomes.org.uk) 0115 876 2052

11.2 Mark Lowe, [mark.lowe@nottinghamcity.gov.uk](mailto:mark.lowe@nottinghamcity.gov.uk) 0115 876 3532

11.3 Jim Driver (Finance), [jim.driver@nottinghamcity.gov.uk](mailto:jim.driver@nottinghamcity.gov.uk) 0115 876 4226

11.4 Malcolm Townroe, [malcolm.townroe@nottinghamcity.gov.uk](mailto:malcolm.townroe@nottinghamcity.gov.uk) 0115 876 4332

## Equality Impact Assessment Form (Page 1 of 2)

**Title of EIA/ DDM:** Approval to proceed with the new build tender awards for sites in the Building a Better Nottingham: Council Housing Programme

**Name of Author:** Robert Caswell

**Department:** Development

**Director:** David Bishop

**Service Area:** Major Programmes

**Strategic Budget EIA Y/N (please underline)**

**Author (assigned to Covalent):** Not Applicable

**Brief description of proposal / policy / service being assessed:**

The Building a Better Nottingham: Council Housing Programme will improve housing for older people and will promote integration and regeneration within the Aspley, Bestwood and St Ann's wards.

**Information used to analyse the effects on equality:**

This project will affect the Aspley, Bestwood and St Ann's wards. The Building a Better Nottingham: Council Housing Programme aims to remove council houses which are in the worst condition and the least popular in the City.

Page 61	Could particularly benefit <b>X</b>	May adversely impact <b>X</b>	How different groups could be affected (Summary of impacts)	Details of actions to reduce negative or increase positive impact (or why action isn't possible)
People from different ethnic groups.	<input type="checkbox"/>	<input type="checkbox"/>	<p>This project will affect the housing provision in the Aspley, Bestwood and St Ann's wards and will promote integration and regeneration. These wards are ranked 1<sup>st</sup>, 5<sup>th</sup> and 2<sup>nd</sup> most deprived wards in the City.</p> <p>The four schemes proposed are all older people's bungalow schemes and will have a shared community room. The homes will be a mix of one and two bedroom bungalows, which will support people looking to downsize which in turn will free up larger family properties for reallocation.</p> <p>At present there are over 3,000 tenants aged 60 and above living in</p>	<p>The new housing development will improve integration within the area and will regenerate the neighbourhood.</p> <p>The sites are currently vacant and present opportunities for anti-social behaviour. The development of these sites will assist to reduce crime and disorder in the areas.</p> <p>The provision of specific older peoples housing will assist to free up family housing that may be currently occupied by this group and will allow more families to move into the areas to promote integration.</p> <p>The proposal supports the Council's</p>
Men	<input type="checkbox"/>	<input type="checkbox"/>		
Women	<input type="checkbox"/>	<input type="checkbox"/>		
Trans	<input type="checkbox"/>	<input type="checkbox"/>		
Disabled people or carers.	<input checked="" type="checkbox"/>	<input type="checkbox"/>		
Pregnancy/ Maternity	<input type="checkbox"/>	<input type="checkbox"/>		
People of different faiths/ beliefs and those with none.	<input type="checkbox"/>	<input type="checkbox"/>		
Lesbian, gay or bisexual people.	<input type="checkbox"/>	<input type="checkbox"/>		
Older	<input checked="" type="checkbox"/>	<input type="checkbox"/>		
Younger	<input type="checkbox"/>	<input type="checkbox"/>		
Other (e.g. marriage/ civil partnership, looked after children, cohesion/ good relations, vulnerable children/ adults).	<input type="checkbox"/>	<input type="checkbox"/>		

***Please underline the group(s) /issue more adversely affected or which benefits.***

NCH houses across the City, therefore full occupation of the bungalows is anticipated.

pledge to improve housing by replacing council housing that is in poor condition and the least popular in the City. The new homes provided will be high quality bungalows for older people, which will address the Council's commitments for these sites. The housing will be energy efficient and will have a lower carbon foot print and will result in reduced energy bills for the tenants.

**Outcome(s) of equality impact assessment:**

- No major change needed  •Adjust the policy/proposal  •Adverse impact but continue
- Stop and remove the policy/proposal

**Arrangements for future monitoring of equality impact of this proposal / policy / service:**

Consultation with the local community will be progressed to assist with the development / proposal.

**Approved by (manager signature):**

Robert Caswell  
Programme Manager  
0115 8763408  
[robert.caswell@nottinghamcity.gov.uk](mailto:robert.caswell@nottinghamcity.gov.uk)

**Date sent to equality team for publishing:**

22/09/2015

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of the Local Government Act 1972.

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